

## Design & Manufacturing Industry



SMS Focus Group (SMS-FG)

# **FAA Part 5 D&M SMS Workshop**

Panel discussion – "Take aways/lessons learned"

Al Madar – Boeing Amy Cooper – Beta Mike Millat – Pratt & Whitney Jim Pietraski - Lycoming





Amy Cooper
Aircraft Integration & SMS Manager
BETA Technologies

Amy supports BETA's Airworthiness Organization in managing the development of the SMS and COS programs. Beginning her career as an engineer at Boeing, Amy got the opportunity to geek out on all things aerospace, working on projects ranging from designing parts for NASA's SLS rocket to working as a Materials Review Board engineer supporting the 787 production line. Prior to joining BETA, Amy was a software technology program manager at Bandwidth. She holds a BS in Mechanical Engineering from the University of Alabama in Huntsville, an MS in Engineering from UCLA, and an MBA from UNC Kenan-Flagler. In her free time, she enjoys being outside with her dog (Harper!), snowboarding, and triathlon-ing.



# Two aircraft, many applications



## **ALIA** CTOL

All-electric, conventional takeoff & landing airplane for airport-to-airport missions.



**Safe |** Integrated redundancies and extensive real-world testing

**Simple |** Air cooling with no articulating motors or propellers

**Pragmatic |** Purpose-built for simplicity and ease of operation

**Quiet |** Making missions in populated environments possible

# BETA is beginning our SMS journey

#### Where we are at...

BETA recently submitted our **Gap Analysis & Implementation Plan** for the **Voluntary SMS Program** 

#### What we've learned so far...

#### Engaging in the SMS community

 Participate in the SMS discussions going on throughout the industry

#### Open invitation to participate in SMS development

• Emergent team of diverse stakeholders to guide development

#### Bringing structured process to R&D culture

- Avoiding processes for process-sake
- Humility & patience as a safety manager

#### Being clear about the scope of SMS

 SMS can't do it all without the support of many other processes that contribute to the overall safety of the product



# Part 5 SMS D&M Workshop Panel – Pratt & Whitney

25 June 2024



## **Michael Millat**

#### PRATT & WHITNEY SMS PROGRAM MANAGER

Engineer, Pilot, and Safety professional with 8 years at Pratt & Whitney working in and around Product Safety disciplines including safety risk assessment, accident investigation, and Safety Management System (SMS) implementation.

Former C-17A instructor pilot stationed at beautiful Charleston, SC and equally beautiful McChord Field, WA.

Active in multiple technical working groups for maintaining and updating SMS guidance material including the SMS International standard (SM-0001), and the Supply Chain Management Handbook (SCMH); and an active member of the Design and Manufacturing SMS Focus Group.

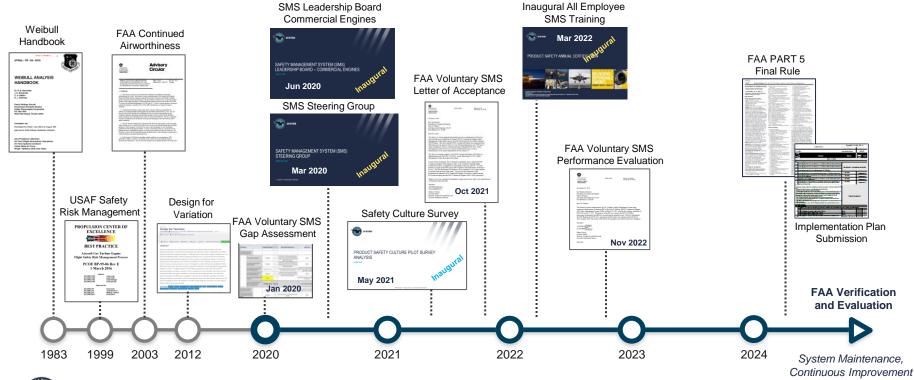






## **Pratt & Whitney's SMS Journey**

### Building on a proud history of contributions to aviation safety





# **Discussion Topics**

Achieving Culture Shift All the Way Down ———

**Integrating SMS into Existing Processes** 



Thinking Long-Term (not just compliance)



Never Lose Focus on the "Why"







# **JAMES PIETRASKI** LYCOMING ENGINES

Lycoming Engines: 2006 – Present

- **Development Engineering**
- Six Sigma
- **Quality Manager**
- Test Engineering
- **SMS Manager**



# LYCOMING ENGINES WILLIAMSPORT, PA







- 650,000 sq. ft. with an additional 105,000 sq. ft. ready to utilize.
- 520+ employees
- 2010 Shingo Prize
- FAA Production Certificate #3
- AS9100REV D Certified
- Precision Machining
- Component Fabrication, Assembly, & Test
- Metallurgical & Special Processes



# LYCOMING PRODUCT LINE





**Thunderbolt Engine** 



541 Series

235 Series

390 Series



320 Series



360 Series



540 Series



720 Series



**EL-005 Series** 

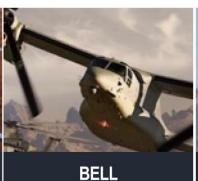


**DEL-120 Series** 



# TEXTRON HAS 5 MAIN BUSINESS SECTORS







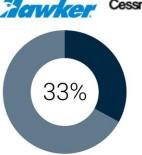


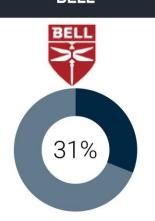


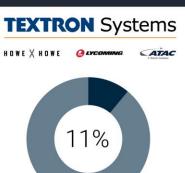
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Hawker

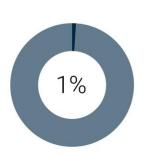












TEXTRON FINANCIAL

# LYCOMING **SUTATE 2M2**

Began our journey under the Volunteer Program Gap Analysis / Implementation Plan - Accepted

#### Lessons:

- It's good to have a company to benchmark, but another company's SMS may not work in your environment
- Communication needs to flow in both directions. Need to provide feedback.

